MARKET AND
CUSTOMER



By David Graff, President Graff Group Market Intelligence

Which competitors do we most often lose to and why?

Which competitors do we most often win against and why?

How do our competitors sell against us?

What are our competitors' unique selling propositions?

What external or internal factors influence our customers' purchasing decisions?

# win / loss analyses

In today's competitive climate, the speed of conducting business is only limited by how fast one can think. What held true several months ago in your prospects' minds or the competitive landscape most likely is redefined. It's wise to take nothing for granted, even when it comes to the information provided by your sales force. They know the client, but do they really know what the client is thinking? Maybe. But if revenues are static, it might be time to start questioning the answers. A simple Win/Loss Analyses could reveal some flaws in some of your most fundamental assumptions.

A Win/Loss Analyses is a business-to-business research tool that gives you the highest quality information fast and cost-effectively. We tactfully find out, from the mouths of your current and prospective clients, why you did or did not make a sale. It's the ultimate bottom-line business report. It targets the specific people that make the purchase decision. Pros, cons, likes, dislikes, competitive advantages and disadvantages are revealed directly by the people you're trying to sell. As an objective third party, it's not unusual for the Graff Group to hear things that a sales contact wouldn't. And the results are insights you can take action against.

Will a Win/Loss Analyses make the sales department nervous? Probably. Will it give them a better chance at making the next sale? Absolutely.

A simple Win/Loss Analyses can be the key to increasing revenues.

# win / loss analyses

#### How is a Win/Loss Analyses conducted?

The key to a successful Win/Loss Analyses rests on the ability to dig deep. We conduct unbiased, one-on-one telephone interviews with all key decision-makers and influencers. It's essential to conduct the study during or at the conclusion of the sales process. This maximizes the accuracy of the information, while the sales process is still fresh in the prospect's mind. Written surveys sometimes supplement telephone interviews when you require more detailed help in ranking customer wants and needs.

### What will a Win/Loss Analyses do for you?

What your organization does with the information gathered can have a great impact on your ability to win business. First, a Win/Loss Analyses brings focus and clarity to the customer's perceptions, experience, and expectations directly related to the outcome of a recent sale. Because of the timelines and accuracy of the data, your company can respond to problems immediately. A Win/Loss Analyses is much more actionable than more costly customer satisfaction studies. Additionally, the outcome of a Win/Loss Analyses has the potential to make an immediate contribution to product management, product enhancement and future development efforts.

Companies competing in severely competitive markets may benefit the most from a Win/Loss Analyses. It gives you the edge in building the strongest customer relationships the fastest. Furthermore, the information can bolster your entire effort. A properly designed Win/Loss Analyses can provide strategic and tactical direction on sales hiring, sales training, sales management, marketing management, advertising and trade show positioning and customer and technical service training. Lastly, implementing a successful Win/Loss Analyses can provide valuable ongoing feedback. As your company weathers the ups and downs of the economy and the fickle nature of spending, it allows you to move as your market moves.

## What will a Win/Loss Analyses do for you?

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Especially in these challenging economic times, to win more business, it is imperative to have a process in place which feeds the sales, marketing and product development teams with real-time, accurate data that can be acted upon quickly. Integrating the customer into this process has been and continues to be a struggle for most organizations. Customer knowledge integration is essential to an understanding of "real" customer expectations and behaviors. A Win/Loss Analyses is an outstanding beginning to that end.

To learn more about our capabilities or our other offerings, please visit us at www.graffgroup.com or contact us at 952.829.4640.

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